## HERITAGE RANCH COMMUNITY SERVICES DISTRICT



FISCAL YEAR 2021-2022 FINAL BUDGET JULY 15, 2021 Heritage Ranch Community Services District Fiscal Year 2021-2022 Final Budget July 15, 2021

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## HERITAGE RANCH COMMUNITY SERVICES DISTRICT 2021/22 Capital & Equipment Budget

	ľ			F	unding Sou	rce		
		Capital F	Reserves	Ор	erating Bud	lget	Operating	g Reserves
PROJECTS	Total Budget	Water	Sewer	Water	Sewer	General	Water	Sewer
Vertical Well (construction)	\$192,801	\$65,552					\$127,249	
WRF Upgrade Project (design, env, admin)	\$1,301,676		\$455,587					\$846,089
Lift Station 1-5 Rehab (const)	\$75,000							\$75,000
PVS (construction)	\$329,203	\$83,947	\$28,805				\$162,955	\$53,495
OPEB Funding/Transfer	\$28,306					\$28,306		
Water and Wastewater Rate Study	\$30,000						\$18,000	\$12,000
Rebuild Treated Water Pumps at PS 3 & 4	\$35,000	\$11,900					\$23,100	
Pump Station Covers	\$30,000	\$10,200					\$19,800	
subtotal Projects	\$2,021,986	\$171,599	\$484,392	\$0	\$0	\$28,306	\$351,104	\$986,585
EQUIPMENT								
Equipment / Vehicle replacement (service truck)	\$120,000						\$72,000	\$48,000
Equipment / Vehicle replacement (vac trailer)	\$100,000						\$60,000	\$40,000
	4000 5						<b>A</b> 400.055	***
subtotal Equipment	\$220,000	\$0	\$0	\$0	\$0	\$0	\$132,000	\$88,000
TOTAL CAPITAL	\$2,241,986	\$171,599	\$484,392	\$0	\$0	\$28,306	¢492 104	\$1,074,585

	A	В	С	D	E	F
1			•	DISTRICT - WAT	_	·
2				/22, & Final 2021/		
3	2020/21	on Additod, i i	ommany 2021	, , , , , , , , , , , , , , , , , , ,		
4						
5						
6	ı	Un-Audited	Preliminary	Changes from		Final Budget
7	OPERATING REVENUE	20/21	21/22	Preliminary	Notes	21/22
	Water Fees	1,187,863	1,107,981	1 Tomminuty	110100	1,107,981
9	Late Fees	13,264	11,100			11,100
	Hook-Up Fees	3,200	2,500			2,500
	Turn on Fees	2,400	2,000			2,000
	Plan Check & Inspection	2,100	5,000			5,000
	Miscellaneous Income	0	0,000			0,000
14	TOTAL OPERATING REVENUE	\$1,206,727	\$1,128,581	\$0		\$1,128,581
15	TOTAL OF ENATING REVENUE	Ψ1,200,727	Ψ1,120,001	ΨΟΙ		ψ1,120,001
16						
17	NON-OPERATING REVENUE					
	Standby Charges	195,818	202,958			202,958
	Property Tax	216,831	222,369			222,369
	Interest	29,725	38,000			38,000
	Connection Fees	42,889				31,745
	TOTAL NON-OPERATING REVENUE		\$495,072	\$0		\$495,072
23		ψ100,200	ψ.00,0.2	Ψ		Ψ100,012
24						
25	RESERVE REVENUE					
	Capital Reserves	229,317	174,873	-3.314	updated FY end	171,559
27	General Reserves	445,144	468,460		updated FY end	483,104
	TOTAL RESERVE REVENUE	\$674,461			'	
28 29	TOTAL RESERVE REVENUE	\$674,461	\$643,333	\$11,330	·	\$654,663
28 29 30	TOTAL RESERVE REVENUE  TOTAL REVENUE	\$674,461 \$2,366,451			•	
28 29 30 31			\$643,333	\$11,330		\$654,663
28 29 30 31 32	TOTAL REVENUE		\$643,333	\$11,330		\$654,663
28 29 30 31 32 33			\$643,333	\$11,330		\$654,663
28 29 30 31 32 33 34	TOTAL REVENUE OPERATING EXPENSES		\$643,333	\$11,330		\$654,663
28 29 30 31 32 33 34 35	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS	\$2,366,451	\$643,333 \$2,266,986	\$11,330 \$11,330		\$654,663 \$2,278,316
28 29 30 31 32 33 34 35 36	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries	\$2,366,451 193,985	\$643,333 \$2,266,986 279,396	\$11,330 \$11,330		\$654,663 \$2,278,316 279,396
28 29 30 31 32 33 34 35 36 37	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries  Overtime	\$2,366,451 193,985 9,115	\$643,333 \$2,266,986 279,396 9,716	\$11,330 \$11,330 0 -416	updated	\$654,663 \$2,278,316 279,396 9,300
28 29 30 31 32 33 34 35 36 37	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries  Overtime  Standby	\$2,366,451 193,985 9,115 7,620	\$643,333 \$2,266,986 279,396 9,716 7,500	\$11,330 \$11,330 0 -416 0	updated	\$654,663 \$2,278,316 \$279,396 9,300 7,500
28 29 30 31 32 33 34 35 36 37 38 39	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries  Overtime  Standby  Health Insurance	\$2,366,451 193,985 9,115 7,620 30,849	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544	\$11,330 \$11,330 0 -416 0 4,568		\$654,663 \$2,278,316 \$279,396 9,300 7,500 61,112
28 29 30 31 32 33 34 35 36 37 38 39	OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement	\$2,366,451 193,985 9,115 7,620 30,849 49,408	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544 50,082	\$11,330 \$11,330 0 -416 0 4,568	updated	\$654,663 \$2,278,316 \$279,396 9,300 7,500 61,112 50,082
28 29 30 31 32 33 34 35 36 37 38 39 40 41	OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins.	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940	\$643,333 \$2,266,986 \$2,79,396 9,716 7,500 56,544 50,082 9,728	\$11,330 \$11,330 \$11,330 0 -416 0 4,568 0	updated	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366	\$643,333 \$2,266,986 \$2,79,396 9,716 7,500 56,544 50,082 9,728 4,051	\$11,330 \$11,330 \$11,330 0 -416 0 4,568 0 0	updated	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558	\$643,333 \$2,266,986 \$2,79,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000	\$11,330 \$11,330 \$11,330 0 -416 0 4,568 0 0 0	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558	\$643,333 \$2,266,986 \$2,79,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000	\$11,330 \$11,330 \$11,330 0 -416 0 4,568 0 0 0	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558	\$643,333 \$2,266,986 \$2,79,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000	\$11,330 \$11,330 \$11,330 0 -416 0 4,568 0 0 0	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46	OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms TOTAL SALARIES & BENEFITS	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558	\$643,333 \$2,266,986 \$2,79,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000	\$11,330 \$11,330 \$11,330 0 -416 0 4,568 0 0 0	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms TOTAL SALARIES & BENEFITS	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558 \$306,842	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000 \$420,017	\$11,330 \$11,330 \$11,330 0 -416 0 4,568 0 0 0 0 \$4,152	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000 \$424,169
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms TOTAL SALARIES & BENEFITS  UTILITIES  Electricity	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558 \$306,842	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000 \$420,017	\$11,330 \$11,330 \$11,330 0 -416 0 4,568 0 0 0 0 \$4,152	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000 \$424,169
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms TOTAL SALARIES & BENEFITS  UTILITIES  Electricity Water Purchase	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558 \$306,842	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000 \$420,017	\$11,330 \$11,330 \$11,330 0 -416 0 4,568 0 0 0 0 \$4,152	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000 \$424,169
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms TOTAL SALARIES & BENEFITS  UTILITIES  Electricity Water Purchase Telephone/Internet	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558 \$306,842 177,381 23,114 3,411	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000 \$420,017 59,875 23,114 3,300	\$11,330 \$11,330 \$11,330	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000 \$424,169 71,362 23,114 3,500
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms TOTAL SALARIES & BENEFITS  UTILITIES  Electricity Water Purchase	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558 \$306,842	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000 \$420,017 59,875 23,114 3,300	\$11,330 \$11,330 \$11,330	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000 \$424,169
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms TOTAL SALARIES & BENEFITS  UTILITIES  Electricity Water Purchase Telephone/Internet	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558 \$306,842 177,381 23,114 3,411	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000 \$420,017 59,875 23,114 3,300	\$11,330 \$11,330 \$11,330	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000 \$424,169 71,362 23,114 3,500
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms TOTAL SALARIES & BENEFITS  UTILITIES  Electricity Water Purchase Telephone/Internet	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558 \$306,842 177,381 23,114 3,411	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000 \$420,017 59,875 23,114 3,300	\$11,330 \$11,330 \$11,330	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000 \$424,169 71,362 23,114 3,500
28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52	TOTAL REVENUE  OPERATING EXPENSES  SALARIES AND BENEFITS  Salaries Overtime Standby Health Insurance Pers Retirement Workers Comp. Ins. Medicare/FICA Uniforms TOTAL SALARIES & BENEFITS  UTILITIES  Electricity Water Purchase Telephone/Internet	\$2,366,451 193,985 9,115 7,620 30,849 49,408 10,940 3,366 1,558 \$306,842 177,381 23,114 3,411	\$643,333 \$2,266,986 279,396 9,716 7,500 56,544 50,082 9,728 4,051 3,000 \$420,017 59,875 23,114 3,300	\$11,330 \$11,330 \$11,330	updated updated info	\$654,663 \$2,278,316 279,396 9,300 7,500 61,112 50,082 9,728 4,051 3,000 \$424,169 71,362 23,114 3,500

	A	В	С	D	E	F
56		ICH COMMUN	ITY SERVICES	DISTRICT - WAT	ER FUND	-
57				/22, & Final 2021		
58			······································	,		
59						
60		Un-Audited	Preliminary	Changes from	İ	Final Budget
61	MAINTENANCE & SUPPLIES	20/21	21/22	Preliminary	Notes	21/22
	Chemicals	60,019	62.000	1 Tellillillary	110103	62,000
	Computer/Software	387	7,600			7,600
	Equip. Rental/Lease	148	2,000			2,000
	Fixed Equip.	58,324	94,000	25,000	updated	119,000
	Fuel & Oil	5,359	6,000	25,000	upuateu	6,000
	Lab Testing	19,114	15,000			15,000
	Struct./Grnds.	3,541	2,035			2,035
	Small Tools/Equip.	1,606	1,800			1,800
	Supplies	3,386	2,000			2,000
	Meters/Equip.	6,473	12,000			12,000
72	Vehicles	8,562	3,600			3,600
73			•	<u></u>		\$233,035
	TOTAL MAINT. & SUP.	\$166,920	\$208,035	\$25,000		\$233,035
74 75	GENERAL & ADMINISTRATION					
		007.750	204 200	0.000		204.040
	Allocation of General Fund	267,750	304,200	-2,360	updated	301,840
	Alarm/Answering Service	839	1,000			1,000
	Bank Charges/Fees	0	0			0
	Consulting/Engineering	10,658	10,000			10,000
	Dues/Subscription	3,152	6,110			6,110
	Insurance (Property/Liability)	17,375	15,368			15,368
	Legal/Attorney	9,323	9,000			9,000
	Licenses/Permits	12,184	13,900			13,900
	Plan Check & Inspection	0	5,000			5,000
	Professional Service	21,854	20,500			20,500
86	Training & Travel	1,681	1,000			1,000
87	TOTAL G & A	\$344,815	\$386,078	-2,360		\$383,718
88						
89						
	CAPITAL PROJECTS & EQUIPMENT					
	Project	635,169		-9,630	updated FY end	
	Equipment	0	111,000	21,000	updated cost	132,000
93	TOTAL CAPITAL	\$635,169	\$643,333	\$11,370		\$654,703
94	•	•	•	'	•	
95	DEBT					
96	State Loan Payment-DWR	103,628	103,629			103,629
97	State Loan Payment Phase II-SRF	58,739	58,740			58,740
98	Western Alliance Lease-PVS	. 0	114,209			114,209
99	TOTAL DEBT	\$162,367	\$276,578	\$0		\$276,578
100	· · · · · · · · · · · · · · · · · · ·	,	,	7*	•	, 2,21
101						
102	FUNDED DEPRECIATION	174,999	175,000			175,000
103	UNFUNDED DEPRECIATION		0			0
104		٠	٦	!	ı	Ĭ
105	TOTAL EXPENSE	\$1,995,019	\$2,195,330	\$49,849		\$2,245,179
106		, ,,	, , , , , , , , , , , , , , , , , , , ,	7.2,210		, , , , , , , , , ,
107	TRANSFER TO RESERVES	\$42,889	\$31,745	\$0		\$31,745
108		Ψ 12,000	Ψ51,110	ΨΟ		ΨΟ1,7 10
109	FUND TOTAL	\$328,544	\$39,912	(\$38,519)		\$1,392
103	I UND TOTAL	ψ020,044	ψυυ,υ 12	(430,319)		ψ1,00Z

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1	A HERITAGE BAN	В	C	D DISTRICT - SEW	E	F
2				1/22, & Final 2021		
3	2020/21	on-Audited, Pi	elilililary 2021	1/22, & Filial 2021	122	
4						
5						
6		Un-Audited	Preliminary	Changes from	i i	Final Budget
7	OPERATING REVENUE	20/21	21/22	Preliminary	Notes	21/22
8	Sewer Fees	679,048	704,110		110100	704,110
9	Late Fees	7,935	7,400			7,400
	Hook-Up Fees	500	500			500
11	Turn on Fees	1,600	1,500			1,500
12	Plan Check & Inspection	0	5,000			5,000
13	Miscellaneous Income	0	0			0
14	TOTAL OPERATING REVENUE	\$689,083	\$718,510	\$0		718,510
15		•	•	•	•	
16						
17	NON-OPERATING REVENUE					
	Standby Charges	40,107				39,186
	Property Tax	118,271	121,292			121,292
	Interest	9,293	12,000			12,000
	Connection Fees	38,877	38,835			38,835
	TOTAL NON-OPERATING REVENUE	\$206,548	\$211,313	\$0		\$211,313
23			<b>*</b>			
24 25	DECEDIC DEVENUE		\$929,823			
	RESERVE REVENUE	70 504	404 404	70		404.000
26 27	Capital Reserves General Reserves	78,504 146,281	484,464 1,060,719		updated FY end updated FY end	484,392 1,074,585
28		· ·			updated F1 end	
29	TOTAL RESERVE	\$224,785	\$1,545,183	\$13,794		\$1,558,977
30	TOTAL REVENUE	\$1,120,415	\$2,475,006	\$13,794		\$2,488,800
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32	OPERATING EXPENSES					
33						
34	SALARIES AND BENEFITS					
35	Salaries	129,323	186,264			186,264
	Overtime	6,077	6,500	-200	updated	6,300
	Standby	5,080	5,600			5,600
	Health Insurance	20,844	37,696	3,045	updated info	40,741
	Pers Retirement	32,662	33,388			33,388
	Workers Comp. Ins.	7,225	6,424			6,424
	Medicare/FICA	2,244	2,701			2,701
	Uniforms	1,038	2,000			2,000
43	TOTAL SALARIES & BENEFITS	\$204,494	\$280,573	2,845		\$283,418
44						
45	LITH ITIES					
16	UTILITIES	82,077	20.004	45.004	undeted sele	45.005
46	Cloatricity		29,901	15,994		45,895 2,500
47	Electricity Telephone/Internet		2 300			
47 48	Telephone/Internet	2,378	2,300	200 \$16,104		
47 48 49			2,300 \$32,201	\$16,194		\$48,395
47 48 49 50	Telephone/Internet	2,378				
47 48 49 50 51	Telephone/Internet	2,378				
47 48 49 50 51 52	Telephone/Internet	2,378				
47 48 49 50 51	Telephone/Internet	2,378				

	A	В	С	D	E	F
55		_	-	DISTRICT - SEW		•
56				/22, & Final 2021		
57			,	,		
58						
59						
60	ı	Un-Audited	Preliminary	Changes from		Final Budget
61	MAINTENANCE & SUPPLIES	20/21	21/22	Preliminary	Notes	21/22
	Chemicals	21,135	25,000		0	25,000
	Computer/Software	315	7,400			7,400
	Equip. Rental/Lease	0	500			500
	Fixed Equip.	49,123	48,000	5,000	updated	53,000
	Fuel & Oil	3,668	4,000		apaatoa	4,000
	Lab Testing	18,096	23,400			23,400
	Struct./Grnds.	7,083	4,070			4,070
	Small Tools/Equip.	1,071	1,200			1,200
	Supplies	1,802	500			500
71	Vehicles	5,708	2,400			2,400
72	TOTAL MAINT. & SUP.	\$108,000		\$5,000		\$121,470
73	•					,
74						
75	<b>GENERAL &amp; ADMINISTRATION</b>					
76	Allocation of General Fund	205,962	234,000	-1,815	updated	232,185
	Alarm/Answering Service	839	1,000			1,000
	Bank Charges/Fees	0	0			0
	Consulting/Engineering	8,603	10,000			10,000
	Dues/Subscription	1,390	3,740			3,740
	Insurance (Property/Liability)	13,238	11,709			11,709
	Legal/Attorney	6,406	6,000			6,000
	Licenses/Permits	9,778	18,200			18,200
	Plan Check & Inspection	0	5,000			5,000
	Professional Service	10,608	12,000			12,000
86	Training & Travel	189	1,000	<b>04.045</b>		1,000
87 88	TOTAL G & A	\$257,011	\$302,649	-\$1,815		\$300,834
89						
90						
	CAPITAL PROJECTS & EQUIPMENT					
	Project	264 077	1,471,184	207	updated FY end	1 470 077
	Equipment	264,077 0	74,000	14,000		1,470,977 88,000
94	TOTAL CAPITAL	~	•	\$13,793		\$1,558,977
95	TOTAL CAPITAL	ψ <b>∠</b> ∪ <del>1</del> ,∪ <i>11</i>	ψ1,040,104	φ13,193		ψ1,550,311
96	DEBT					
97	Western Alliance Lease-PVS	ol	38,640	0		38,640
98	TOTAL DEBT	\$0	\$38,640	\$0		\$38,640
99	10 IAL DEBI	ΨΟ	Ψου,υπυ	φυ	1	ΨΟΟ,Ο+Ο
100						
101	FUNDED DEPRECIATION	98,001	98,000			98,000
102	UNFUNDED DEPRECIATION	0	0			0
103	•	'	'		•	
104	TOTAL EXPENSE	\$1,016,038	\$2,413,717	\$36,017		\$2,449,734
105						
106	TRANSFER TO RESERVES	\$38,877	\$38,835	\$0		\$38,835
107						
108						
109	FUND TOTAL	\$65,500	\$22,454	(\$22,223)		\$231

	А	В	С	D	Е	F		
1	HERITAGE RANC	H COMMUNITY	SERVICES D	ISTRICT - SOLID	WASTE FUND			
2	2020/21 Un-Audited, Preliminary 2021/22, & Final 2021/22							
3								
4								
5					_			
6		Un-Audited	Preliminary	Changes from		Final Budget		
7	OPERATING REVENUE	20/21	21/22	Preliminary	Notes	21/22		
8	TOTAL FRANCHISE FEES	\$81,535	\$77,220			\$77,220		
9								
10								
11								
12								
13	EXPENSE		_		_			
14	Allocation of General Fund	, -	46,800	-363		46,437		
15	TOTAL EXPENSES	\$41,192	\$46,800	-\$363		\$46,437		
16								
17	TRANSFER TO RESERVES	\$40,342	\$30,420	\$363		\$30,783		
18								
19	FUND TOTAL	\$0	\$0	\$0		\$0		
20								

	А	В	С	D	E	F
1			•	DISTRICT - GENEI	<del>-</del>	
2				1/22, & Final 2021/		
3		,	•	•		
4						
5						
6		Un-Audited	Preliminary	Changes from		Final Budget
7	OPERATING REVENUE	20/21	21/22	Preliminary	Notes	21/22
8	Transfer from other Funds	0				0
	Miscellaneous Income	374	500			500
10	TOTAL OPERATING	\$374	\$500	\$0		\$500
11						
12						
13						
14	NON-OPERATING REVENUE				•	
	Property Tax	59,134				60,646
	Interest	0	0	<b>.</b>		0
17	TOTAL NON-OPERATING	\$59,134	\$60,646	\$0		\$60,646
18 19						
20						
21	RESERVE REVENUE					
	Capital Reserves	0	l ol	1	1	0
23	General Reserves	0	28,306			28,306
24	TOTAL RESERVE		\$28,306	\$0		\$28,306
25	TOTAL RESERVE	ΨΟ	Ψ20,000	ΨΟ		Ψ20,000
26	TOTAL REVENUE	\$59,508	\$89,452	\$0		\$89,452
27		, ,	<i>+,</i> -	, .		, , -
28						
29						
30	OPERATING EXPENSES					
31						
32	SALARIES AND BENEFITS					
	Salaries	260,560		-10,400	updated	345,114
_	Overtime	0	0	0		0
	Health Insurance	31,683	44,180	3,578	updated info	47,758
	Health Insurance - Retirees	45,307	44,584	0	1 4 1	44,584
	Pers Retirement	61,608	63,000	-245	updated	62,755
	Workers Comp. Ins. Directors' Fees	2,477 6,350	2,203 9,000	0		2,203 9,000
	Medicare/FICA	4,307		46	updated	
	Car Allowance	3,000	3,000	0	upuateu	3,000
	SUI/ETT	504		0		1,500
43	TOTAL SALARIES & BENEFITS					\$521,115
44	, , , , , , , , , , , , , , , , , , , ,	Ţ.10,707	+320,100	Ψ.,521	I	Ţ321,110
45						
46						
47	UTILITIES					
	Electricity	4,063			updated calc	4,270
	Propane	982	1,053	-28	updated	1,025
50	Telephone/Internet	4,633	4,400	400	updated	4,800
51	TOTAL UTILITIES	\$9,678	\$7,612	\$2,483		\$10,095
52	_	•	•	·	!	
53						

Heritage Ranch Community Services District - General Fund   Factor   Fact		Α	В	С	D	E	F
	54			•	_	_	Г г
Section							
Section		2020/21	Un-Audited, P	reliminary 202	1/22, & Final 2021/	22	
Table   Tabl							
Section							
Tensor   T						İ	
Standard		************					
62 Equip. Rental/Lease         0         0         0           63 Fixed Equip.         0         0         0         0           64 Office Supplies         1,549         1,500         1,500         0           65 Parks & Recreation         0         0         0         0           67 Supplies         57         0         0         0           68 Struct/Grinds.         3,541         2,035         2,2055         0           69 Total Maint. & SUP         \$32,485         \$17,985         \$0         \$17,985           69 Total Maint. & SUP         \$32,485         \$17,985         \$0         \$17,985           69 Total Maint. & SUP         \$32,485         \$17,985         \$0         \$17,985           69 Total Maint. & SUP         \$32,485         \$17,985         \$0         \$17,985           69 Total Maint. & SUP         \$32,485         \$17,985         \$0         \$17,985           69 Total Maint. & SUP         \$32,485         \$17,985         \$0         \$17,985           69 Total Maint. & SUP         \$17,985         \$0         \$17,985         \$0         \$17,985           69 Total Maint. & SUP         \$1,680         \$1,600         \$1,600         \$1,600         \$1,600 </td <td></td> <td></td> <td></td> <td></td> <td>Preliminary</td> <td>Notes</td> <td></td>					Preliminary	Notes	
Sized Equip.   0   0   0   0   0   0   0   0   0			,	,			14,450
Additional Content of Struct / Content of St							0
Section			-	-			_
66         Struct/Grids.         3,541         2,035         2,035           67         Supplies         57         0         0         0           68         TOTAL MAINT. & SUP.         \$32,485         \$17,985         \$0         \$17,985           69         O         \$32,485         \$17,985         \$0         \$17,985           69         O         C         \$0         \$1,500				· · · · · · · · · · · · · · · · · · ·			1,500
Supplies			J	U			0
Section							2,035
General & Administration   Capability   Ca				~			0
TO   GENERAL & ADMINISTRATION   To   Ads./Advertising   Comment		TOTAL MAINT. & SUP.	\$32,485	\$17,985	\$0		\$17,985
72   Ads./Advertising		OFNEDAL O AFTERNATION					
3 Alarm/Answering Service					,	1	
TA   Audit							
To   Section   To   To   To   To   To   To   To				·			
To   Consulting/Engineering							
77   Dues/Subscription				· · · · · · · · · · · · · · · · · · ·			
Texas			•	~			-
Total Capital Project   Sequipment   Sequi				~			0
RO				-			0
B1   Legal/Attorney							
S2   Licenses/Permits							6,600
R3			_	-			0
R4			•	•			0
Staff Training & Travel   38   6,000   6,000   6,000   87   80   80   80   80   80   80							
Staff Training & Travel   38   6,000   6,000   87   Board Training & Travel   54   1,000   1,000   1,000   88   TOTAL G & A   \$75,268   \$77,413   \$0   \$77,413   \$9   90   90   90   90   90   90   90							
Board Training & Travel   54   1,000   1,000   88   TOTAL G & A   \$75,268   \$77,413   \$0   \$77,413   89   90   91   92   CAPITAL PROJECTS & EQUIPMENT   93   Project   28,685   28,306   28,306   94   Equipment   0   0   0   0   0   95   TOTAL CAPITAL   \$28,685   \$28,306   \$0   \$28,306   96   97   98   FUNDED DEPRECIATION   12,500   15,000   99   UNFUNDED DEPRECIATION   0   0   0   0   0   0   100   101   TOTAL EXPENSE   \$574,413   \$674,452   (\$4,538)   \$669,914   102   103   TRANSFERRED TO OTHER FUNDS   (\$514,905)   (\$585,000)   \$4,538   (\$580,462)   104   105   107							
Ref							
Residual		•					
90   91		TOTAL G & A	\$75,268	\$77,413	\$0		\$77,413
91							
92         CAPITAL PROJECTS & EQUIPMENT           93         Project         28,685         28,306         28,306           94         Equipment         0         0         0           95         TOTAL CAPITAL         \$28,685         \$28,306         \$0         \$28,306           96         97         98         FUNDED DEPRECIATION         12,500         15,000         15,000         15,000           99         UNFUNDED DEPRECIATION         0         0         0         0         0           100         TOTAL EXPENSE         \$574,413         \$674,452         (\$4,538)         \$669,914           102         TRANSFERRED TO OTHER FUNDS         (\$514,905)         (\$585,000)         \$4,538         (\$580,462)							
93         Project         28,685         28,306         28,306           94         Equipment         0         0         0           95         TOTAL CAPITAL         \$28,685         \$28,306         \$0         \$28,306           96         97         98         FUNDED DEPRECIATION         12,500         15,000         15,000         15,000           99         UNFUNDED DEPRECIATION         0         0         0         0           100         TOTAL EXPENSE         \$574,413         \$674,452         (\$4,538)         \$669,914           102         TRANSFERRED TO OTHER FUNDS         (\$514,905)         (\$585,000)         \$4,538         (\$580,462)							
94 Equipment         0         0         0           95         TOTAL CAPITAL         \$28,685         \$28,306         \$0         \$28,306           96         97         98         FUNDED DEPRECIATION         12,500         15,000         15,000         15,000           99         UNFUNDED DEPRECIATION         0         0         0         0         0           100         101         TOTAL EXPENSE         \$574,413         \$674,452         (\$4,538)         \$669,914           102         103         TRANSFERRED TO OTHER FUNDS         (\$514,905)         (\$585,000)         \$4,538         (\$580,462)			· -	,			
95   TOTAL CAPITAL   \$28,685   \$28,306   \$0   \$28,306   96   97   98   FUNDED DEPRECIATION   12,500   15,000   15,000   100   100   101   TOTAL EXPENSE   \$574,413   \$674,452   (\$4,538)   \$669,914   102   103   TRANSFERRED TO OTHER FUNDS   \$514,905   \$4,538   \$658,462   104   104   105							28,306
96       97         98       FUNDED DEPRECIATION   12,500   15,000   15,000   15,000   100		• •	0	,			, and the second
97         98         FUNDED DEPRECIATION         12,500         15,000         15,000         15,000         15,000         0<		TOTAL CAPITAL	\$28,685	\$28,306	\$0		\$28,306
98         FUNDED DEPRECIATION         12,500         15,000         15,000           99         UNFUNDED DEPRECIATION         0         0           100         TOTAL EXPENSE         \$574,413         \$674,452         (\$4,538)         \$669,914           102         TRANSFERRED TO OTHER FUNDS         (\$514,905)         (\$585,000)         \$4,538         (\$580,462)							
99         UNFUNDED DEPRECIATION         0           100         0           101         TOTAL EXPENSE         \$574,413         \$674,452         (\$4,538)         \$669,914           102         103         TRANSFERRED TO OTHER FUNDS         (\$514,905)         (\$585,000)         \$4,538         (\$580,462)							
100         101       TOTAL EXPENSE \$574,413 \$674,452 \$(\$4,538)\$       \$669,914         102         103       TRANSFERRED TO OTHER FUNDS \$(\$514,905)\$ \$(\$585,000)\$       \$4,538 \$(\$580,462)\$				15,000			15,000
101       TOTAL EXPENSE \$574,413       \$674,452       (\$4,538)       \$669,914         102       TRANSFERRED TO OTHER FUNDS (\$514,905)       (\$585,000)       \$4,538       (\$580,462)		UNFUNDED DEPRECIATION	0				0
102     103   TRANSFERRED TO OTHER FUNDS   (\$514,905)   (\$585,000)   \$4,538   (\$580,462)							
102     103   TRANSFERRED TO OTHER FUNDS   (\$514,905)   (\$585,000)   \$4,538   (\$580,462)   104		TOTAL EXPENSE	\$574,413	\$674,452	(\$4,538)		\$669,914
104							
104		TRANSFERRED TO OTHER FUNDS	(\$514,905)	(\$585,000)	\$4,538		(\$580,462)
105 FUND TOTAL \$0 \$0 \$0 \$0 \$0					·		
	105	FUND TOTAL	\$0	\$0	\$0		\$0

	Λ Ι	В	С	Б	F	F
1	A HERITAGE RANCH	_		D D	_	
2				1/22, & Final 202		
3	2020/2	i on-Addited, i	Tellillillal y 202	1/22, & 1 IIIai 202	1/22	
4						
5						
6	ı	Un-Audited	Preliminary	Changes from		Final Budget
7	OPERATING REVENUE	20/21	21/22	Preliminary	Notes	21/22
	Water Fees	1,187,863	1,107,981	0		1,107,981
	Sewer Fees	679,048	704,110	0		704,110
10	Hook-Up Fees	3,700	3,000	0		3,000
11	Turn on Fees	4,000	3,500	0		3,500
	Late Fees	21,199	18,500	0		18,500
	Plan Check & Inspection	0	10,000	0		10,000
	Miscellaneous Income	374	500	0		500
15	OPERATING	\$1,896,184	\$1,847,591	\$0		\$1,847,591
16						
17						
18						
19	FRANCHISE REVENUE		•			
20	FRANCHISE	81,535	77,220	0		\$77,220
21						
22						
23	TOTAL OPERATING	\$1,977,718	\$1,924,811	\$0		\$1,924,811
24 25						
26	NON OPERATING DEVENUE					
	NON-OPERATING REVENUE	005 000	040 444	اما		040 444
27	Standby Charges	235,926 394,237	242,144	0		242,144
29	Property Tax Interest	394,237	404,308 50,000	0		404,308 50,000
	Connection Fees	81,765	70,580	0		70,580
31	TOTAL NON-OPERATING	•	\$767,032			\$767,032
32	TOTAL NON-OF ENATING	Ψ130,343	Ψ101,032	ΨΟΙ		Ψ101,032
33						
34						
35	RESERVE REVENUE					
36	Capital Reserves	307,821	659,337	-3,386		655,951
37	General Reserves	591,425	1,557,485	28,510		1,585,995
38	TOTAL RESERVE	\$899,246	\$2,216,822	\$25,124		\$2,241,946
39	-	•	•	•		
40						
41	TOTAL NON-OPERATING	\$1,650,191	\$2,983,854	\$25,124		\$3,008,978
42						
43						
44	TOTAL ALL REVENUE	\$3,627,909	\$4,908,665	\$25,124		\$4,933,789
45						
46						
47 48						
48						
50						
51						
52						
53						
53 54						
نٽ						

	Α	В	С	D	E	F			
55	HERITAGE RANCH	_	_	_	_	'			
56				1/22, & Final 202					
57	2020/2	i Oli-Addited, i	1 10mmmary 202		1/22				
58									
59									
60	OPERATING EXPENSES								
61	0. 2.2 2 2 2 2 2 2 2								
62		Un-Audited	Preliminary	Changes from		Final Budget			
63	SALARIES AND BENEFITS	20/21	21/22	Preliminary	Notes	21/22			
	Salaries	583,869	821,174	-10,400		810,774			
	Health Insurance	83,377	138,420	11,191		149,611			
	Health Insurance - Retiree	45,307	44,584	0		44,584			
	Pers Retirement	143,679	146,470	-245		146,225			
	Standby	12,700	13,100	0		13,100			
	Overtime	15,192	16,216	-616		15,600			
	Workers Comp. Ins.	20,642	18,355	0		18,355			
	Directors' Fees	6,350	9,000	0		9,000			
	Medicare/FICA	9,918	11,907	46		11,953			
	Car Allowance	3,000	3,000	0		3,000			
	SUI/ETT	504	1,500	0		1,500			
75	Uniforms	2,596	5,000	0		5,000			
76	TOTAL SALARIES & BENEFITS	\$927,134	\$1,228,726	-\$24		\$1,228,702			
77	-	, , , ,	, , -, -	, ,		, , -, -			
78									
79									
80	UTILITIES								
81	Electricity	263,521	91,935	29,592		121,527			
	Propane	982	1,053	-28		1,025			
	Water Purchase	23,114		0		23,114			
84	Telephone/Internet	10,422	10,000	800		10,800			
85	TOTAL UTILITIES	\$298,039	\$126,102	\$30,364		\$156,466			
86		·							
87									
88									
89	MAINTENANCE & SUPPLIES								
	Chemicals	81,154	87,000			87,000			
	Computer/Software	28,040	29,450	0		29,450			
92	Equip. Rental/Lease	148	2,500	0		2,500			
	Fixed Equip.	107,446	142,000	30,000		172,000			
	Fuel & Oil	9,027	10,000	0		10,000			
	Lab Testing	37,210	38,400	0		38,400			
	Office Supplies	1,549	1,500	0		1,500			
	Parks & Recreation	0	0	0		0			
	Struct./Grnds.	14,166	8,140	0		8,140			
	Small Tools/Equip.	2,677	3,000	0		3,000			
	Supplies Motors/Equip	5,245	2,500	0		2,500			
	Meters/Equip.	6,473		0		12,000 6,000			
	Vehicles	14,270		v					
103 104	TOTAL MAINT. & SUP.	\$307,405	\$342,490	\$30,000		\$372,490			
104									
106									
107									
107									
100									

	A	В	С	D	E	F
109	HERITAGE RANCH	_		_		<u>'</u>
110				1/22, & Final 202		
111		· · · · · · · · · · · · · · · · · · ·				
112						
113						
114		Un-Audited	Preliminary	Changes from		Final Budget
115	GENERAL & ADMINISTRATION	20/21	21/22	Preliminary	Notes	21/22
	Ads./Advertising	2,173	1,500	0		1,500
	Alarm/Answering Service	3,355	4,000	0		4,000
	Audit	10,195	10,000	0		10,000
119	Bank Charges/Fees	7,208	8,000	0		8,000
	Consulting/Engineering	19,260	20,000	0		20,000
	Dues/Subscription	8,872	9,850	0		9,850
	Elections	608	0	0		0
123	Insurance (Property/Liability)	41,368	36,590	0		36,590
	LAFCO	5,870	6,600	0		6,600
	Legal/Attorney	15,729	15,000	0		15,000
	Licenses/Permits	21,962	32,100	0		32,100
	Plan Check & Inspection	0	10,000	0		10,000
	Postage/Billing	15,524	15,000	0		15,000
	Professional Service	43,459	44,300	0		44,300
	Tax Collection	5,838	6,000	0		6,000
	Staff Training & Travel	1,907	8,000	0		8,000
	Board Training & Travel	54	1,000	0		1,000
133	TOTAL G & A	\$203,383	\$227,940	\$0		\$227,940
134						
135						
136	CARITAL BROJECTO & FOLURAENT	-				
	CAPITAL PROJECTS & EQUIPMENT		0 004 000	0.007		0.004.000
138	Structures/Improvements	927,931		-9,837		2,021,986
	Equipment	0	185,000	35,000		220,000
140	TOTAL CAPITAL	\$927,931	\$2,216,823	\$25,163		\$2,241,986
141						
142 143						
143	DEBT					
		400,000	400 000	ام		400,000
	State Loan Payment - DWR State Loan Payment Phase II - SRF	103,628 58,739	103,629 58,740	0		103,629 58,740
	Western Alliance Lease-PVS	0 36,739	152,850	0		152,850
147	TOTAL DEBT		\$315,218	\$0		\$315,218
149	TOTAL DEBT	φ102,307	φυ10,∠18	<b>Φ</b> 0		φ313,∠18
150	FUNDED DEPRECIATION	\$285,500	\$288,000	\$0		\$288,000
151	UNFUNDED DEPRECIATION		' '	\$0 \$0		\$288,000
152	ON ONDED DEFRECIATION	ا م	ا م	φυ		Φ0
153						
154	TOTAL EXPENSE	\$3,111,758	\$4,745,299	\$85,503		\$4,830,802
155	TO THE EXILENCE	ψο, τττ, του	ψ1,710,200	Ψ00,000		ψ1,000,002
156	CAPACTIY CHARGES TRANSFER	\$81,765	\$70,580	\$0		\$70,580
157	ON ACTITIONANGED INANGFER	ψ01,700	φ10,500	φυ		φι υ,υου
158	SOLID WASTE FEES TRANSFER	\$40,342	\$30,420	\$363		\$30,783
159	SOLID WINGIET LEG HVINGI EN	ψ <del>τ</del> υ,υ <del>τ</del> Ζ	\$101,000	ΨΟΟΟ		\$101,363
160			Ψ101,000			Ψ101,000
161	FUND TOTAL	\$394,044	\$62,366	(\$60,742)		\$1,623
	TOND TOTAL	Ψυυτ,υ <b>-</b> Τ	Ψ0 <u>2</u> ,000	(400,142)		Ψ1,020

## HRCSD Salaries Ranges FY 2021/2022 07/01/2021 Budget

Number of	<b>C</b>			Hourly P	ay Range	e per Step	per Step		Longevity	
Positions	Position	Range	Α	В	С	D	Е	10 years	15 years	20 years
	Customer Service Representative I	5	\$14.83	\$15.58	\$16.36	\$17.17	\$18.03	\$18.48	\$18.93	\$19.38
	Customer Service Representative II	9	\$16.36	\$17.18	\$18.03	\$18.94	\$19.88	\$20.38	\$20.88	\$21.37
	Customer Service Representative III	13	\$18.04	\$18.94	\$19.88	\$20.88	\$21.92	\$22.47	\$23.02	\$23.57
	Maintenance Worker	14	\$18.49	\$19.41	\$20.38	\$21.40	\$22.47	\$23.03	\$23.60	\$24.16
	Office Assistant I	22	\$22.47	\$23.60	\$24.78	\$26.01	\$27.32	\$28.00	\$28.68	\$29.36
	Operator In Training	22	\$22.47	\$23.60	\$24.78	\$26.01	\$27.32	\$28.00	\$28.68	\$29.36
	Treatment Op. 1	28	\$26.02	\$27.32	\$28.68	\$30.12	\$31.62	\$32.41	\$33.20	\$33.99
	Office Assistant II	28	\$26.02	\$27.32	\$28.68	\$30.12	\$31.62	\$32.41	\$33.20	\$33.99
	Treatment Op. 1 / WW I	30	\$27.32	\$28.68	\$30.12	\$31.62	\$33.21	\$34.04	\$34.87	\$35.70
4	Treatment Op. 2	32	\$28.69	\$30.12	\$31.63	\$33.21	\$34.87	\$35.74	\$36.61	\$37.48
	Treatment Op. 2 / T3	33	\$29.38	\$30.85	\$32.39	\$34.01	\$35.71	\$36.61	\$37.50	\$38.39
1	Treatment Operator 2 / WW I	34	\$30.11	\$31.62	\$33.20	\$34.86	\$36.60	\$37.51	\$38.43	\$39.34
	Treatment Op. 2 / WW I - lab	35	\$30.85	\$32.39	\$34.01	\$35.71	\$37.50	\$38.44	\$39.37	\$40.31
1	Office Supervisor	37	\$32.40	\$34.02	\$35.72	\$37.50	\$39.38	\$40.36	\$41.35	\$42.33
1	Treatment Operator 3	38	\$33.20	\$34.86	\$36.60	\$38.43	\$40.36	\$41.37	\$42.37	\$43.38
1	Operations Manager	50	\$44.48	\$46.71	\$49.04	\$51.49	\$54.07	\$55.42	\$56.77	\$58.12
	Assistant General Manager	54	\$47.88	\$50.28	\$52.79	\$55.43	\$58.20		N/A	
1	District Engineer	58	\$54.17	\$56.88	\$59.72	\$62.71	\$65.84		N/A	
		_								
1	General Manager	Contract	Annual S	Salary \$1	68,000					