

**HERITAGE RANCH COMMUNITY SERVICES DISTRICT - CONSOLIDATED BUDGET
2021/22 Budget**

OPERATING REVENUE	Budget FY 21/22	Actual September	Actual Year to Date	Percentage Year to Date	Variance Explanation
Water Fees	1,107,981	116,043	355,484	32%	
Sewer Fees	704,110	58,979	176,599	25%	
Hook-Up Fees	3,000	600	1,300	43%	
Turn on Fees	3,500	200	725	21%	
Late Fees	18,500	2,224	6,514	35%	
Plan Check & Inspection	10,000	0	0	0%	
Miscellaneous Income	500	0	33	7%	
TOTAL OPERATING	\$1,847,591	\$178,046	\$540,655	29%	

FRANCHISE REVENUE					
Solid Waste Franchise Fees	77,220	6,243	19,295	25%	
TOTAL FRANCHISE	\$77,220	\$6,243	\$19,295	25%	

TOTAL OPERATING \$1,924,811 \$184,289 \$559,951 29%

NON-OPERATING REVENUE					
Standby Charges	242,144	0	0	0%	
Property Tax	404,308	12,222	12,222	3%	
Interest	50,000	53	3,814	8%	
Connection Fees	70,580	14,910	26,095	37%	
TOTAL NON-OPERATING	\$767,032	\$27,184	\$42,131	5%	

RESERVE REVENUE					
Capital Reserves	656,000	3,901	21,347	3%	
Operating Reserves	1,785,986	90,928	124,585	7%	
TOTAL RESERVE	\$2,441,986	\$94,829	\$145,932	6%	

TOTAL NON-OPERATING \$3,209,018 \$122,013 \$188,063 6%

TOTAL ALL INCOME	\$5,133,829	\$306,302	\$748,014	15%	
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OPERATING EXPENSES

SALARIES AND BENEFITS	Budget FY 21/22	Actual September	Actual Year to Date	Percentage Year to Date	Variance Explanation
Salaries	810,774	52,309	171,659	21%	
Health Insurance	149,611	8,371	20,639	14%	
Health Insurance - Retirees	44,584	3,536	10,804	24%	
PERS	146,225	13,230	40,697	28%	
Standby	13,100	993	3,390	26%	
Overtime	15,600	805	4,110	26%	
Workers Comp. Ins.	18,355	0	16,185	88%	Paid Annually
Directors' Fees	9,000	600	1,800	20%	
Medicare/FICA	11,953	833	2,744	23%	
Car Allowance	3,000	250	750	25%	
SUI/ETT	1,500	0	0	0%	
Uniforms	5,000	351	766	15%	
TOTAL SALARIES & BENEFITS	\$1,228,702	\$81,278	\$273,545	22%	

UTILITIES

Electricity	121,527	21,976	46,260	38%	
Propane	1,025	0	0	0%	
Water Purchase	23,114	0	11,557	50%	Paid Semiannually
Telephone/Internet	10,800	1,384	3,779	35%	
TOTAL UTILITIES	\$156,466	\$23,360	\$61,597	39%	

MAINTENANCE & SUPPLIES

Chemicals	87,000	3,514	6,751	8%	
Computer/Software	29,450	1,475	4,438	15%	
Equip. Rental/Lease	2,500	389	389	16%	
Fixed Equip.	172,000	14,309	19,636	11%	
Fuel & Oil	10,000	748	3,066	31%	
Lab Testing	38,400	2,225	9,335	24%	
Office Supplies	1,500	232	839	56%	
Parks & Recreation	0	0	0	0%	
Struct./Grnds.	8,140	789	1,960	24%	
Small Tools/Equip.	3,000	135	446	15%	
Supplies	2,500	557	802	32%	
Meters/Equip.	12,000	0	262	2%	
Vehicles	6,000	1,131	2,769	46%	
TOTAL MAINT. & SUP.	\$372,490	\$25,504	\$50,693	14%	

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GENERAL & ADMINISTRATION	Budget FY 21/22	Actual September	Actual Year to Date	Percentage Year to Date	Variance Explanation
Ads./Advertising	1,500	149	849	57%	
Alarm/Answering Service	4,000	281	842	21%	
Audit	10,000	0	3,000	30%	
Bank Charges/Fees	8,000	513	2,054	26%	
Consulting/Engineering	20,000	0	6,153	31%	
Dues/Subscription	9,850	112	262	3%	
Elections	0	0	0	0%	
Insurance	36,590	36,043	36,043	99%	Paid Annually
LAFCO	6,600	0	6,269	95%	Paid Annually
Legal/Attorney	15,000	0	975	7%	
Licenses/Permits	32,100	0	95	0%	
Plan Check & Inspection	10,000	0	0	0%	
Postage/Billing	15,000	2,771	4,277	29%	
Professional Service	44,300	7,622	20,433	46%	
Tax Collection	6,000	0	0	0%	
Staff Training & Travel	8,000	42	368	5%	
Board Training & Travel	1,000	28	100	10%	
TOTAL G & A	\$227,940	\$47,560	\$81,720	36%	

CAPITAL PROJECTS & EQUIPMENT

Structures/Improvements	2,221,986	11,341	62,214	3%	
Equipment	220,000	83,488	83,488	38%	
TOTAL CAPITAL EXPENSE	\$2,441,986	94,829	145,701	6%	

DEBT

State Loan Payment	103,629	0	0	0%	
State Loan Payment Phase II	58,740	0	0	0%	
Western Alliance Lease-PVS	152,849	36,613	36,613	24%	
TOTAL DEBT	\$315,218	\$36,613	\$36,613		

FUNDED DEPRECIATION	\$288,000	\$24,000	\$70,750	25%	
UNFUNDED DEPRECIATION	\$0	\$0	\$0	0%	

TOTAL EXPENSE	\$5,030,802	\$333,143	\$720,619	14%	
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CAPACITY CHARGES TRANSFER \$70,580 \$14,910 \$26,095 37%

SOLID WASTE FEES TRANSFER \$30,783 \$1,721 \$5,241 17%

FUND TOTAL	\$1,664	(\$43,472)	(\$3,941)		
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