

**HERITAGE RANCH COMMUNITY SERVICES DISTRICT - CONSOLIDATED BUDGET  
2021/22 Budget**

<b>OPERATING REVENUE</b>	<b>Budget FY 21/22</b>	<b>Actual June</b>	<b>Actual Year to Date</b>	<b>Percentage Year to Date</b>	<b>Variance Explanation</b>
Water Fees	1,107,981	110,816	1,241,485	112%	
Sewer Fees	704,110	62,951	726,883	103%	
Hook-Up Fees	3,000	600	3,700	123%	Fluctuates based on activity
Turn on Fees	3,500	325	3,850	110%	
Late Fees	18,500	2,564	25,471	138%	Fluctuates based on activity
Plan Check & Inspection	10,000	0	1,293	13%	
Miscellaneous Income	500	134	68,255	13651%	Sale of assets/Delq. W/S Fees
<b>TOTAL OPERATING</b>	<b>\$1,847,591</b>	<b>\$177,389</b>	<b>\$2,070,938</b>	<b>112%</b>	

<b>FRANCHISE REVENUE</b>					
Solid Waste Franchise Fees	77,220	7,310	79,860	103%	
<b>TOTAL FRANCHISE</b>	<b>\$77,220</b>	<b>\$7,310</b>	<b>\$79,860</b>	<b>103%</b>	

**TOTAL OPERATING** \$1,924,811    \$184,699    \$2,150,798    112%

<b>NON-OPERATING REVENUE</b>					
Standby Charges	242,144	4,262	236,047	97%	
Property Tax	404,308	6,239	408,199	101%	
Interest	50,000	215	13,244	26%	
Connection Fees	70,580	14,116	82,559	117%	Fluctuates based on activity
<b>TOTAL NON-OPERATING</b>	<b>\$767,032</b>	<b>\$24,832</b>	<b>\$740,048</b>	<b>96%</b>	

<b>RESERVE REVENUE</b>					
Capital Reserves	656,000	9,426	109,372	17%	
Operating Reserves	1,858,986	17,937	462,509	25%	
<b>TOTAL RESERVE</b>	<b>\$2,514,986</b>	<b>\$27,364</b>	<b>\$571,881</b>	<b>23%</b>	

**TOTAL NON-OPERATING** \$3,282,018    \$52,196    \$1,311,930    40%

<b>TOTAL ALL INCOME</b>	<b>\$5,206,829</b>	<b>\$236,895</b>	<b>\$3,462,727</b>	<b>67%</b>	
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**OPERATING EXPENSES**

<b>SALARIES AND BENEFITS</b>	<b>Budget FY 21/22</b>	<b>Actual June</b>	<b>Actual Year to Date</b>	<b>Percentage Year to Date</b>	<b>Variance Explanation</b>
Salaries	810,774	62,757	760,235	94%	
Health Insurance	149,611	11,530	118,049	79%	
Health Insurance - Retirees	44,584	32,284	73,614	165%	
PERS	146,225	13,759	168,653	115%	
Standby	13,100	991	12,862	98%	
Overtime	15,600	872	10,311	66%	
Workers Comp. Ins.	18,355	0	16,185	88%	Paid Annually
Directors' Fees	9,000	700	7,200	80%	
Medicare/FICA	11,953	993	11,941	100%	
Car Allowance	3,000	250	3,000	100%	
SUI/ETT	1,500	0	637	42%	
Uniforms	5,000	474	4,236	85%	
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>\$1,228,702</b>	<b>\$124,610</b>	<b>\$1,186,924</b>	<b>97%</b>	

**UTILITIES**

Electricity	121,527	1,945	111,497	92%	
Propane	1,025	110	1,402	137%	
Water Purchase	23,114	0	23,114	100%	Paid Semiannually
Telephone/Internet	10,800	1,067	11,376	105%	
<b>TOTAL UTILITIES</b>	<b>\$156,466</b>	<b>\$3,121</b>	<b>\$147,389</b>	<b>94%</b>	

**MAINTENANCE & SUPPLIES**

Chemicals	87,000	12,203	66,467	76%	
Computer/Software	29,450	17,691	34,072	116%	
Equip. Rental/Lease	2,500	0	1,007	40%	
Fixed Equip.	172,000	28,119	112,364	65%	
Fuel & Oil	10,000	4,685	16,437	164%	
Lab Testing	38,400	2,175	55,138	144%	
Office Supplies	1,500	81	1,336	89%	
Parks & Recreation	0	0	0	0%	
Struct./Grnds.	8,140	1,376	8,625	106%	
Small Tools/Equip.	3,000	1,971	6,458	215%	
Supplies	2,500	1,704	5,660	226%	
Meters/Equip.	12,000	0	450	4%	
Vehicles	6,000	1,952	9,683	161%	
<b>TOTAL MAINT. &amp; SUP.</b>	<b>\$372,490</b>	<b>\$71,956</b>	<b>\$317,696</b>	<b>85%</b>	

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<b>GENERAL &amp; ADMINISTRATION</b>	<b>Budget FY 21/22</b>	<b>Actual June</b>	<b>Actual Year to Date</b>	<b>Percentage Year to Date</b>	<b>Variance Explanation</b>
Ads./Advertising	1,500	114	1,382	92%	
Alarm/Answering Service	4,000	568	3,728	93%	
Audit	10,000	0	8,485	85%	
Bank Charges/Fees	8,000	289	5,707	71%	
Consulting/Engineering	20,000	0	7,744	39%	
Dues/Subscription	9,850	2,200	11,515	117%	
Elections	0	0	0	0%	
Insurance	36,590	0	36,042	99%	Paid Annually
LAFCO	6,600	0	6,269	95%	Paid Annually
Legal/Attorney	15,000	0	14,979	100%	
Licenses/Permits	32,100	0	25,945	81%	
Plan Check & Inspection	10,000	0	1,293	13%	
Postage/Billing	15,000	1,244	15,108	101%	
Professional Service	44,300	1,902	47,822	108%	
Tax Collection	6,000	0	6,158	103%	
Staff Training & Travel	8,000	0	410	5%	
Board Training & Travel	1,000	0	100	10%	
<b>TOTAL G &amp; A</b>	<b>\$227,940</b>	<b>\$6,317</b>	<b>\$192,688</b>	<b>85%</b>	

**CAPITAL PROJECTS & EQUIPMENT**

Structures/Improvements	2,259,986	27,364	476,333	21%	
Equipment	255,000	0	95,317	37%	
<b>TOTAL CAPITAL EXPENSE</b>	<b>\$2,514,986</b>	<b>27,364</b>	<b>571,650</b>	<b>23%</b>	

**DEBT**

State Loan Payment	103,629	0	103,628	100%	paid semiannually
State Loan Payment Phase II	58,740	29,369	58,739	100%	paid semiannually
Western Alliance Lease-PVS	152,849	0	152,850	100%	paid semiannually
<b>TOTAL DEBT</b>	<b>\$315,218</b>	<b>\$29,369</b>	<b>\$315,217</b>		

FUNDED DEPRECIATION	\$288,000	\$24,000	\$288,000	100%	
UNFUNDED DEPRECIATION	\$0	\$0	\$0	0%	

<b>TOTAL EXPENSE</b>	<b>\$5,103,802</b>	<b>\$286,738</b>	<b>\$3,019,564</b>	<b>59%</b>	
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CAPACITY CHARGES TRANSFER      \$70,580      \$14,116      \$82,559      117%

SOLID WASTE FEES TRANSFER      \$30,783      -\$1,161      \$25,607      83%

<b>FUND TOTAL</b>	<b>\$1,664</b>	<b>(\$62,798)</b>	<b>\$334,997</b>		
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