

**HERITAGE RANCH COMMUNITY SERVICES DISTRICT - CONSOLIDATED BUDGET
2021/22 Budget**

OPERATING REVENUE	Budget FY 21/22	Actual December	Actual Year to Date	Percentage Year to Date	Variance Explanation
Water Fees	1,107,981	103,083	666,873	60%	
Sewer Fees	704,110	58,921	353,455	50%	
Hook-Up Fees	3,000	0	1,900	63%	
Turn on Fees	3,500	150	1,675	48%	
Late Fees	18,500	0	10,717	58%	
Plan Check & Inspection	10,000	288	1,293	13%	
Miscellaneous Income	500	14,117	14,150	2830%	Delinquent W/S Received
TOTAL OPERATING	\$1,847,591	\$176,559	\$1,050,063	57%	

FRANCHISE REVENUE					
Solid Waste Franchise Fees	77,220	6,560	39,006	51%	
TOTAL FRANCHISE	\$77,220	\$6,560	\$39,006	51%	

TOTAL OPERATING \$1,924,811 \$183,119 \$1,089,069 57%

NON-OPERATING REVENUE					
Standby Charges	242,144	87,136	131,663	54%	
Property Tax	404,308	145,598	233,791	58%	
Interest	50,000	15	6,669	13%	
Connection Fees	70,580	0	40,211	57%	
TOTAL NON-OPERATING	\$767,032	\$232,749	\$412,334	54%	

RESERVE REVENUE					
Capital Reserves	656,000	1,691	45,154	7%	
Operating Reserves	1,833,986	10,137	195,561	11%	
TOTAL RESERVE	\$2,489,986	\$11,829	\$240,715	10%	

TOTAL NON-OPERATING \$3,257,018 \$244,577 \$653,049 20%

TOTAL ALL INCOME	\$5,181,829	\$427,696	\$1,742,118	34%	
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OPERATING EXPENSES

SALARIES AND BENEFITS	Budget FY 21/22	Actual December	Actual Year to Date	Percentage Year to Date	Variance Explanation
Salaries	810,774	96,320	373,810	46%	
Health Insurance	149,611	8,125	46,528	31%	
Health Insurance - Retirees	44,584	3,602	21,642	49%	
PERS	146,225	17,259	84,545	58%	
Standby	13,100	1,448	6,804	52%	
Overtime	15,600	1,115	6,894	44%	
Workers Comp. Ins.	18,355	0	16,185	88%	Paid Annually
Directors' Fees	9,000	1,400	4,200	47%	
Medicare/FICA	11,953	1,545	5,960	50%	
Car Allowance	3,000	250	1,500	50%	
SUI/ETT	1,500	161	161	11%	
Uniforms	5,000	366	2,884	58%	
TOTAL SALARIES & BENEFITS	\$1,228,702	\$131,590	\$571,113	46%	

UTILITIES

Electricity	121,527	0	88,994	73%	
Propane	1,025	110	113	11%	
Water Purchase	23,114	11,557	23,114	100%	Paid Semiannually
Telephone/Internet	10,800	1,008	5,922	55%	
TOTAL UTILITIES	\$156,466	\$12,675	\$118,143	76%	

MAINTENANCE & SUPPLIES

Chemicals	87,000	3,186	33,584	39%	
Computer/Software	29,450	301	12,270	42%	
Equip. Rental/Lease	2,500	0	1,007	40%	
Fixed Equip.	172,000	3,413	59,974	35%	
Fuel & Oil	10,000	1,203	5,196	52%	
Lab Testing	38,400	1,978	20,171	53%	
Office Supplies	1,500	0	1,323	88%	
Parks & Recreation	0	0	0	0%	
Struct./Grnds.	8,140	425	4,134	51%	
Small Tools/Equip.	3,000	-351	2,039	68%	
Supplies	2,500	23	870	35%	
Meters/Equip.	12,000	0	262	2%	
Vehicles	6,000	482	6,847	114%	
TOTAL MAINT. & SUP.	\$372,490	\$10,660	\$147,675	40%	

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GENERAL & ADMINISTRATION	Budget FY 21/22	Actual December	Actual Year to Date	Percentage Year to Date	Variance Explanation
Ads./Advertising	1,500	149	1,053	70%	
Alarm/Answering Service	4,000	287	1,713	43%	
Audit	10,000	3,500	7,000	70%	
Bank Charges/Fees	8,000	548	3,567	45%	
Consulting/Engineering	20,000	246	6,961	35%	
Dues/Subscription	9,850	0	8,693	88%	
Elections	0	0	0	0%	
Insurance	36,590	0	36,935	101%	Paid Annually
LAFCO	6,600	0	6,269	95%	Paid Annually
Legal/Attorney	15,000	1,333	5,841	39%	
Licenses/Permits	32,100	0	1,466	5%	
Plan Check & Inspection	10,000	288	1,293	13%	
Postage/Billing	15,000	1,212	6,858	46%	
Professional Service	44,300	887	30,305	68%	
Tax Collection	6,000	0	0	0%	
Staff Training & Travel	8,000	0	410	5%	
Board Training & Travel	1,000	0	100	10%	
TOTAL G & A	\$227,940	\$8,449	\$118,463	52%	

CAPITAL PROJECTS & EQUIPMENT

Structures/Improvements	2,259,986	6,000	151,168	7%	
Equipment	230,000	5,829	89,316	39%	
TOTAL CAPITAL EXPENSE	\$2,489,986	11,829	240,484	10%	

DEBT

State Loan Payment	103,629	0	51,814	50%	paid semiannually
State Loan Payment Phase II	58,740	0	0	0%	paid semiannually
Western Alliance Lease-PVS	152,849	0	76,824	50%	paid semiannually
TOTAL DEBT	\$315,218	\$0	\$128,638		

FUNDED DEPRECIATION	\$288,000	\$24,000	\$142,750	50%	
UNFUNDED DEPRECIATION	\$0	\$0	\$0	0%	

TOTAL EXPENSE	\$5,078,802	\$199,203	\$1,467,267	29%	
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CAPACITY CHARGES TRANSFER \$70,580 \$0 \$40,211 57%

SOLID WASTE FEES TRANSFER \$30,783 \$1,745 \$12,953 42%

FUND TOTAL	\$1,664	\$226,748	\$221,687		
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