

**HERITAGE RANCH COMMUNITY SERVICES DISTRICT - CONSOLIDATED BUDGET
2020/21 Budget**

OPERATING INCOME	Budget FY 20/21	Actual September	Actual Year to Date	Percentage Year to Date	Variance Explanation
Water Fees	1,021,511	114,031	337,589	33%	
Sewer Fees	658,012	55,098	165,101	25%	
Hook-Up Fees	3,000	0	1,300	43%	Fluctuates based on activity
Turn on Fees	3,500	400	1,300	37%	
Late Fees	17,000	1,870	5,579	33%	
Plan Check & Inspection	10,000	0	0	0%	
Miscellaneous Income	2,000	0	143	7%	
TOTAL OPERATING INCOME	\$1,715,023	\$171,399	\$511,013	30%	

FRANCHISE INCOME					
Solid Waste Franchise Fees	66,984	6,405	20,894	31%	
TOTAL FRANCHISE REVENUE	\$66,984	\$6,405	\$20,894	31%	

NON-OPERATING INCOME					
Standby Charges	242,144	0	0	0%	
Property Tax	383,074	50	2,008	1%	
Interest	80,000	115	15,952	20%	Fluctuates based on activity
Connection Fees	70,580	0	25,028	35%	Fluctuates based on activity
TOTAL NON-OPERATING INCOME	\$775,798	\$165	\$42,988	6%	

RESERVE REVENUE					
Capital Reserves	654,941	13,014	15,673	2%	
Operating Reserves	1,508,148	25,423	30,470	2%	
TOTAL RESERVE REVENUE	\$2,163,089	\$38,438	\$46,143	2%	

TOTAL ALL INCOME	\$4,720,894	\$216,406	\$621,038	13%	
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OPERATING EXPENSES

SALARIES AND BENEFITS	Budget FY 20/21	Actual September	Actual Year to Date	Percentage Year to Date	Variance Explanation
Salaries	715,567	43,304	145,507	20%	
Health Insurance	103,862	7,240	18,521	18%	
Health Insurance - Retiree	48,451	3,949	11,848	24%	
PERS	126,097	11,481	37,028	29%	
Standby	14,000	992	3,408	24%	
Overtime	16,000	907	3,956	25%	Fluctuates based on need & staffing
Workers Comp. Ins.	19,194	0	27,360	143%	Paid Annually
Directors' Fees	12,000	500	1,600	13%	
Medicare/FICA	10,550	1,176	2,719	26%	
Car Allowance	3,000	250	750	25%	
SUI/ETT	1,500	0	0	0%	
Uniforms	5,000	285	692	14%	
TOTAL SALARIES & BENEFITS	\$1,075,221	\$70,083	\$253,389	24%	

UTILITIES

Electricity	249,810	29,944	57,157	23%	
Propane	1,012	0	0	0%	
Water Purchase	23,114	11,557	11,557	50%	Paid Semiannually
Telephone/Internet	12,129	659	2,312	19%	
TOTAL UTILITIES EXPENSE	\$286,065	\$42,160	\$71,026	25%	

MAINTENANCE & SUPPLIES

Chemicals	76,000	2,378	18,473	24%	
Computer/Software	29,450	730	3,166	11%	
Equip. Rental/Lease	2,500	0	0	0%	
Fixed Equip.	142,000	4,896	18,052	13%	
Fuel & Oil	12,000	803	1,982	17%	
Lab Testing	41,000	2,051	5,533	13%	
Office Supplies	2,000	27	196	10%	
Parks & Recreation	0	0	0	#DIV/0!	
Struct./Grnds.	14,140	678	2,930	21%	
Small Tools/Equip.	3,000	50	212	7%	
Supplies	5,000	438	1,156	23%	
Meters/Equip.	5,000	0	0	0%	Fluctuates based on activity
Vehicles	6,500	826	3,312	51%	
TOTAL MAINT. & SUPPLY EXPENSE	\$338,590	\$12,878	\$55,012	16%	

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GENERAL & ADMINISTRATION	Budget FY 20/21	Actual September	Actual Year to Date	Percentage Year to Date	Variance Explanation
Ads./Advertising	1,500	0	344	23%	Fluctuates based on activity
Alarm/Answering Service	4,000	571	989	25%	
Audit	8,200	2,000	2,000	24%	
Bank Charges/Fees	4,000	437	1,320	33%	Fluctuates based on activity
Consulting/Engineering	85,000	2,908	8,552	10%	
Dues/Subscription	8,750	0	245	3%	
Elections	1,000	0	0	0%	
Insurance	41,370	0	41,368	100%	Paid Annually
LAFCO	6,600	0	5,870	89%	Paid Annually
Legal/Attorney	25,000	0	3,435	14%	
Licenses/Permits	32,100	110	0	0%	
Plan Check & Inspection	10,000	0	0	0%	
Postage/Billing	20,000	1,292	3,725	19%	
Professional Service	36,900	3,563	4,966	13%	
Tax Collection	5,300	0	0	0%	
Staff Training & Travel	8,000	0	0	0%	
Board Training & Travel	1,000	0	0	0%	
TOTAL G & A	\$298,720	\$10,882	\$72,814	24%	

CAPITAL PROJECTS & EQUIPMENT

Projects	2,078,089	38,438	46,143	2%	
Equipment	85,000	0	0	0%	
TOTAL CAPITAL EXPENSE	\$2,163,089	38,438	46,143	2%	

DEBT

State Loan Payment	103,629	51,814	51,814	50%	paid semiannually
State Loan Payment Phase II	58,740	0	0	0%	paid semiannually
TOTAL DEBT	\$162,369	\$51,814	\$51,814		

FUNDED DEPRECIATION	\$288,000	\$24,000	\$72,000	25%	
UNFUNDED DEPRECIATION	\$0	\$0	\$0	0%	

TOTAL EXPENSE	\$4,612,054	\$250,254	\$622,197	13%	
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CONNECTION FEES TRANSFER \$70,580 \$0 \$25,028 35%

SOLID WASTE FEES TRANSFER \$30,924 \$3,400 \$9,518 31%

FUND TOTAL	\$7,336	(\$37,248)	(\$35,705)		
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