

**HERITAGE RANCH COMMUNITY SERVICES DISTRICT - CONSOLIDATED BUDGET
2021/22 Budget**

OPERATING REVENUE	Budget FY 21/22	Actual March	Actual Year to Date	Percentage Year to Date	Variance Explanation
Water Fees	1,107,981	91,947	927,724	84%	
Sewer Fees	704,110	62,858	538,120	76%	
Hook-Up Fees	3,000	0	3,100	103%	Fluctuates based on activity
Turn on Fees	3,500	325	3,000	86%	
Late Fees	18,500	1,966	18,433	100%	
Plan Check & Inspection	10,000	0	1,293	13%	
Miscellaneous Income	500	20,434	50,468	10094%	Sale of assets
TOTAL OPERATING	\$1,847,591	\$177,530	\$1,542,139	83%	

FRANCHISE REVENUE					
Solid Waste Franchise Fees	77,220	6,310	59,332	77%	
TOTAL FRANCHISE	\$77,220	\$6,310	\$59,332	77%	

TOTAL OPERATING \$1,924,811 \$183,840 \$1,601,471 83%

NON-OPERATING REVENUE					
Standby Charges	242,144	20,679	167,175	69%	
Property Tax	404,308	31,506	293,325	73%	
Interest	50,000	24	9,312	19%	
Connection Fees	70,580	0	68,443	97%	Fluctuates based on activity
TOTAL NON-OPERATING	\$767,032	\$52,208	\$538,254	70%	

RESERVE REVENUE					
Capital Reserves	656,000	10,035	92,300	14%	
Operating Reserves	1,833,986	32,668	418,729	23%	
TOTAL RESERVE	\$2,489,986	\$42,702	\$511,029	21%	

TOTAL NON-OPERATING \$3,257,018 \$94,910 \$1,049,283 32%

TOTAL ALL INCOME	\$5,181,829	\$278,751	\$2,650,754	51%	
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OPERATING EXPENSES

SALARIES AND BENEFITS	Budget FY 21/22	Actual March	Actual Year to Date	Percentage Year to Date	Variance Explanation
Salaries	810,774	64,753	570,538	70%	
Health Insurance	149,611	12,224	83,470	56%	
Health Insurance - Retirees	44,584	3,978	33,509	75%	
PERS	146,225	14,160	127,027	87%	
Standby	13,100	1,005	9,916	76%	
Overtime	15,600	386	8,879	57%	
Workers Comp. Ins.	18,355	0	16,185	88%	Paid Annually
Directors' Fees	9,000	600	5,600	62%	
Medicare/FICA	11,953	1,009	8,995	75%	
Car Allowance	3,000	250	2,250	75%	
SUI/ETT	1,500	0	637	42%	
Uniforms	5,000	185	3,069	61%	
TOTAL SALARIES & BENEFITS	\$1,228,702	\$98,550	\$870,075	71%	

UTILITIES

Electricity	121,527	6,490	95,340	78%	
Propane	1,025	0	984	96%	
Water Purchase	23,114	0	23,114	100%	Paid Semiannually
Telephone/Internet	10,800	887	8,497	79%	
TOTAL UTILITIES	\$156,466	\$7,377	\$127,935	82%	

MAINTENANCE & SUPPLIES

Chemicals	87,000	0	48,358	56%	
Computer/Software	29,450	970	16,069	55%	
Equip. Rental/Lease	2,500	0	1,007	40%	
Fixed Equip.	172,000	-2,771	78,545	46%	
Fuel & Oil	10,000	1,033	10,054	101%	
Lab Testing	38,400	5,525	43,890	114%	
Office Supplies	1,500	-108	1,215	81%	
Parks & Recreation	0	0	0	0%	
Struct./Grnds.	8,140	656	6,193	76%	
Small Tools/Equip.	3,000	-134	1,904	63%	
Supplies	2,500	413	2,107	84%	
Meters/Equip.	12,000	109	371	3%	
Vehicles	6,000	295	7,630	127%	
TOTAL MAINT. & SUP.	\$372,490	\$5,987	\$217,341	58%	

**HERITAGE RANCH COMMUNITY SERVICES DISTRICT - CONSOLIDATED BUDGET
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GENERAL & ADMINISTRATION	Budget FY 21/22	Actual March	Actual Year to Date	Percentage Year to Date	Variance Explanation
Ads./Advertising	1,500	0	1,028	69%	
Alarm/Answering Service	4,000	289	2,561	64%	
Audit	10,000	0	8,485	85%	
Bank Charges/Fees	8,000	489	5,030	63%	
Consulting/Engineering	20,000	0	7,685	38%	
Dues/Subscription	9,850	0	8,693	88%	
Elections	0	0	0	0%	
Insurance	36,590	0	36,770	100%	Paid Annually
LAFCO	6,600	0	6,269	95%	Paid Annually
Legal/Attorney	15,000	950	12,204	81%	
Licenses/Permits	32,100	15,019	25,945	81%	
Plan Check & Inspection	10,000	0	1,293	13%	
Postage/Billing	15,000	1,749	11,191	75%	
Professional Service	44,300	1,697	39,503	89%	
Tax Collection	6,000	0	0	0%	
Staff Training & Travel	8,000	0	410	5%	
Board Training & Travel	1,000	0	100	10%	
TOTAL G & A	\$227,940	\$20,193	\$167,167	73%	

CAPITAL PROJECTS & EQUIPMENT

Structures/Improvements	2,259,986	42,702	421,482	19%	
Equipment	230,000	0	89,316	39%	
TOTAL CAPITAL EXPENSE	\$2,489,986	42,702	510,798	21%	

DEBT

State Loan Payment	103,629	51,814	103,628	100%	paid semiannually
State Loan Payment Phase II	58,740	0	29,369	50%	paid semiannually
Western Alliance Lease-PVS	152,849	76,025	152,850	100%	paid semiannually
TOTAL DEBT	\$315,218	\$127,840	\$285,847		

FUNDED DEPRECIATION	\$288,000	\$24,000	\$213,500	74%	
UNFUNDED DEPRECIATION	\$0	\$0	\$0	0%	

TOTAL EXPENSE	\$5,078,802	\$326,649	\$2,392,664	47%	
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CAPACITY CHARGES TRANSFER \$70,580 \$0 \$68,443 97%

SOLID WASTE FEES TRANSFER \$30,783 \$3,532 \$21,775 71%

FUND TOTAL	\$1,664	(\$51,430)	\$167,873		
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